

# Evaluation and Implementation Management

**Software Evaluation and ERP Implementation Management for one of the largest Steel rolling mill with 5 factories and 3 offices.**

## Challenges

- Decentralized Data and Record Keeping
- Huge Duplication of work
- As lot of manual work
- High People Dependent processes
- Risk of reliability of data in the reports
- Consolidation at the Group Level

## Deliverables / Process followed

- Studying the existing **process** and the **expectations** from the new software
- Created **RFP**, circulated, evaluated and suggested the software apt for the Group
- Became **Implementation Manager** to ensure:
  - Timely deliverables
  - No scope crib
  - User Change Management workshops
  - Automation of process
  - Smoothen Data Migration, UAT
  - Risk mitigation

## Benefits / Objectives Achieved

- Management could take **informed decision** on the selection of software
- **Timely closure** of Implementation Project
- **Recommendations provided** for Design, Master Coding, Migration Strategy, Training, UAT Strategy, Go Live Strategy
- Users were well prepared in advance via **Change Management Workshops** to work on the new software
- The UAT was completed with **timely follow up on the UAT observation** with the vendors
- The team required to **support the ERP in-house** was made ready during implementation
- **Revised Process Maps** and Documentation
- **Data Mining for Data Migration** of various Masters, which made the masters accurate and complete
- Handholding for some time to make users comfortable

